

STATE OF OKLAHOMA OKLAHOMA LOTTERY COMMISSION OFFICIAL MINUTES

December 4, 2018

The Oklahoma Lottery Commission, established pursuant to the provisions of the Oklahoma Education Lottery Act, Sections 701 et seq. of Title 3A of the Oklahoma Statutes, held a special meeting December 4, 2018 at 1:30 p.m. The Meeting was held in the Conference Room of the offices of the Oklahoma Lottery Commission at 3817 North Santa Fe Avenue, Oklahoma City, Oklahoma. In compliance with the Open Meetings Act, 25 O.S. § 301 et seq., the agenda for this meeting was posted at the main and side building entrances, in addition to the main interior office window of the Oklahoma Lottery Commission at 3817 North Santa Fe Avenue, Oklahoma City, Oklahoma on December 3, 2018, at 11:00 a.m. The agenda was sent electronically to the Board members on November 30, 2018, and was posted to the website on December 3, 2018. The agenda is attached as Exhibit A.

AGENDA ITEM 1:

<u>CALL TO ORDER</u>. Chairperson David Ostrowe called the meeting to order at 1:30 p.m. The roll of Board members was called to establish quorum.

Board members present were: David Ostrowe

Matthew Felty Jack Sherry Nevyle Cable James Orbison

Ralph E. "Ted" Blodgett

Board members absent were: George R. Charlton, Jr.

Based on the result of the roll call, the Chair declared a quorum was present.

Others in attendance were: Rollo Redburn, Executive Director; and Krista Jenkins, Board Assistant. Others present were Mary Martha Ford, Paula Clanahan, and Audra Eccles of the Oklahoma Lottery Commission; and Jamie Evans, Marybeth Akin, Mike Bell, and Bryan Colbert of Scientific Games.

AGENDA ITEM 2:

ANNOUNCEMENT OF FILING OF SPECIAL MEETING NOTICE AND POSTING OF THE AGENDA IN ACCORDANCE WITH THE OPEN MEETINGS ACT. The Chair called upon Ms. Jenkins to verify that proper public notice was made with regard to the December 4, 2018 special meeting, in accordance with the Open Meetings Act. Ms. Jenkins verified that all necessary steps had been taken to remain in compliance with the Act.

AGENDA ITEM 3:

<u>READING AND APPROVAL OF MINUTES</u>. (Exhibit C) Mr. Cable moved that the reading of the minutes of September 18, 2018 Special meeting be waived and approved as published and distributed. Mr. Felty seconded the motion. The Chair ordered a roll call with the following results:

Roll Call Vote:	Mr. Ostrowe	Yes
	Mr. Felty	Yes
	Mr. Sherry	Yes
	Mr. Cable	Yes
	Mr. Orbison	Yes
	Mr. Charlton	Absent
	Mr. Blodgett	Yes

THE RESULT WAS SIX VOTES IN THE AFFIRMATIVE, NONE OPPOSED, AND NONE ABSTAINED.

THE MOTION PASSED.

AGENDA ITEM 4:

<u>UPDATE FROM THE LOTTERY'S EXECUTIVE DIRECTOR</u>: Rollo Redburn, Executive Director, gave a report outlining current Oklahoma Lottery Commission activities.

Legislation / Beneficiary Ads

Mr. Redburn indicated the Lottery is pursuing one bill for the 2019 Legislative Session. The goal of the Lottery is to be satisfy the law which requires that we inform the public about our activities. "Beneficiary Ads" inform the public of Lottery progress. Current law does not allow the use of students in any advertising. In this proposed bill, the Lottery seeks to modify the current advertising restriction that prohibits the use of children in advertising by allowing them to be used in such beneficiary ads. The Lottery would not use kids in any advertisement that tries to sell a Lottery product.

Legislation / Other Topics

Mr. Redburn also indicated that the Lottery has other legislative issues that will require multiple discussions with stakeholders and law-makers. These possible changes include some modification to current statutory and bureaucratic requirements on purchasing, hiring, and other operational functions. Typically, current requirements lengthen the time required to make purchases or hire employees without adding value. Due to their more controversial nature, these proposals will require additional discussion with others to create proposals that will be acceptable and to get them through the legislative process.

Operations and Reporting Enhancements

Mr. Redburn noted that Scientific Games provided the Lottery with a new security reporting and tracking system (SciGuard), which will allow security investigators improved access to reports that will help them complete their investigations of various player and retailer ticket issues. Scientific Games provided this feature at no cost to the Oklahoma Lottery Commission. This upgrade has been in use for approximately four months. It has enabled the security team to complete their investigations faster by eliminating current process waiting time.

Mr. Redburn indicated the system upgrade also included a retailer portal (gemRetailer). This upgrade provides the Lottery and retailers with the ability to access sales information in a standard online reporting format, as well as allowing retailers to create customized reports. This feature will allow Lottery retailers, especially those operating in more than one lottery jurisdiction, to better analyze multiple jurisdictional sales data. This feature is live and has been rolled out to the corporate chains, who have already begun setting up their scheduled reports.

Beginning the week of December 3, 2018, the Oklahoma Lottery Commission Accounting Unit will prepare and send one report per week to each chain. Previously, the unit sent up to six reports to each chain weekly. As soon as the final report set up is completed in the retailer portal, Accounting will no longer be manually preparing these weekly reports. The only report Accounting will continue to provide is the Super Retailer report, which requires manual preparation.

The Oklahoma Lottery Commission is currently working on an update to the Lottery website, which will include an update to the retailer pages. New applicants for a Lottery retailer sales contract will be directed to the proper area and existing retailers will be directed to another area, which will include the retailer portal.

Sales by "Couriers"

Mr. Redburn indicated MUSL is continuing discussions on how to address the issue of courier businesses that sell lottery tickets outside the lottery's jurisdiction. The lotteries that comprise the MegaMillions Consortium (MMC) took action recently and passed a rule stating that no Director shall knowingly approve or permit any MegaMillions retailer in the lottery jurisdiction to sell any Official Mega Millions ticket outside that jurisdiction. The new rule goes on to indicate that if the MMC directors collectively determine that a lottery is in violation of that provision, they can warn, suspend, or expel that lottery from participation in the MegaMillions game. The rule was passed to address the current situation in Oregon where a private vendor (the Lotter) sells tickets over a website in jurisdictions outside Oregon.

The MUSL PowerBall Game Group Board of Directors recently passed a rule change requiring a lottery to investigate any such reported incidence:

- if it is reported to them by another lottery and
- the reporting lottery indicates that the activity is illegal in that jurisdiction.

The Lottery then has thirty days to investigate and include a remedial plan if needed. They are to report their findings to MUSL.

Retailer Contract / Tribal Businesses Operating on Non-Tribal Land

The Oklahoma Lottery Commission, working with the Governor's Office and the Lottery's Assistant Attorney General, have finalized a retailer contract for use with tribal businesses that are operating on non-tribal lands. Applications have been sent to two potential applicants.

Liquor Store Recruitment

Mr. Redburn gave an update on liquor store recruitment, indicating that due to recent law changes liquor stores are now allowed, effective October 1, 2018, to have up to 20% of their sales in non-liquor products. This opens the door for lottery sales. Right now, most liquor stores are taking a wait-and-see approach until they figure out exactly how the law change will affect their businesses. Their main concerns expressed to us are the following:

1. will they continue to be in business after the changes take effect.

2. what other products do they want to include with this ability to sell non-alcoholic beverage products.

To-date, the Lottery has thirty-four active liquor stores contracted to sell lottery products and five applications pending.

Debit Cards

November 1st was the first date that players could start using debit cards for lottery purchases. This has started well, but there is still some work to do.

The Lottery has both corporate stores and independents that have started accepting debit cards. Players can also now use them at the Lottery office and at Thunder games for Lottery purchases. There is no meaningful data yet, but the Lottery continues to hear good things from players. When the Lottery started accepting debit cards, it was a mixed bag of success. Some player financial institutions processed the transactions with no problem, others would not. The Lottery asked the players to call their financial institutions to discuss the problem and this seems to have resulted in fewer problems with transactions at the games.

The Lottery also has corporate stores and independents that do NOT accept debit cards for Lottery purchases, many believing that by doing so, they are increasing their costs and reducing the commission they receive from the Lottery. The Lottery sales team is counseling all reluctant retailers about the benefits of increased sales and increased customer participation by accepting debit cards.

2nd Chance Drawing Entries Over the Internet

The Lottery started the first Second Chance Drawing where players can enter online or mail in their entries. The goal is to reach the point where a player can scan in the ticket on a mobile device and quickly enter a drawing. Players that take advantage of this will also become members of the Lottery players club so that the Lottery has identifying information about them. Approaching it in this way makes it easier and less costly for the player and the Lottery. It also provides a level of protection for the player and Lottery allowing the ability to identify potential fraud.

Analysis of Sales Data

Mr. Redburn outlined the "deep dive" analysis of sales being conducted, which will allow the Lottery to better target under-performing areas that are in need of more detailed attention. This will include an analysis of larger independent retailers as well as corporate partners. The Lottery will review corporate and independent sales for specific store locations compared to performance in the State, the region, and the corporate stores themselves; identify those that appear to be below the norms, and then analyze what steps can be taken to improve sales.

Mr. Redburn indicated management has focused attention on what the Lottery can do to improve Instant/Scratcher sales. The goal for the year is a 10% increase over FY2018 Scratcher sales. The Lottery has reached a 6% increase in Scratcher sales year to date. When combined with the 48% increase in draw sales, much of which can be attributed to the recent MegaMillions jackpot run, the Lottery has reached a 20% year to date increase in total sales. This greatly exceeds the overall goal of an 8.5% increase in sales year to date.

Mr. Redburn indicated the Lottery will continue to work to identify why some stores are exceeding the norm and see if that information will provide help in other areas. Mr. Redburn noted that Mary Martha Ford, Director of Sales and Operations, would provide more information regarding the current sales totals and the "deep dive" analysis being conducted.

Beneficiary Contribution

Mr. Redburn outlined the current status of the Lottery's beneficiary contribution. Through FY2018, the Lottery has provided \$868.4 million to the State of Oklahoma for education programs, including \$13.2 million that the Legislature will appropriate in the coming 2019 session for the new reading initiative and STEM programs. Mr. Redburn noted the Lottery is maintaining the previously provided projections through FY2022 and expects to reach \$1 Billion in contributions for education near the end of FY2020.

AGENDA ITEM 5:

REPORT OF AUDIT AND FINANCE COMMITTEE: Mr. Cable met with the Audit and Finance Committee before today's board meeting. Mr. Cable stated that the committee discussed the sales information that Ms. Ford will outline later in the meeting. He also noted that the new Lottery Comptroller, Paula Clanahan, was introduced. Mr. Cable indicated the Lottery continues to satisfy monthly allocations to the State to cover appropriations made to Higher Education and Elementary and Secondary Education, as well as quarterly allocations to meet appropriations made to Career Tech Education, the Voluntary School Consolidation Fund, and the Teachers' Retirement System.

Mr. Cable indicated they reviewed an internal audit consulting report by BKD CPAs and Advisors on nightly drawings. BKD evaluated the control activities and procedures for the nightly drawings. The audit was returned with no findings.

AGENDA ITEM 6:

SALES AND REVENUE UPDATE: Mary Martha Ford, Director of Sales and Operations, presented an update on current sales and revenues. The FY2019 goal for Instant Sales is a 10% increase, or \$54.9 million year to date. Actual sales are up 8.5% and stand at \$54.2 million. The FY2019 goal for Draw Sales is 6.5% or \$41.5 million year to date. Actual Draw Sales are up 37% for a total of \$54.2 million. The FY2019 goal for overall Sales is 8.5% or \$96.6 million year to date. Actual sales are up 21% and stand at \$107.0 million due to the \$1.6 billion MegaMillions jackpot run.

The Lottery management team has informed staff that this will not be enough and we need to push past these current results. The Lottery needs to improve instant sales even further. Various initiatives are being reviewed as the Lottery takes a "deeper dive" at the individual retailer level and regional levels. An intermediate goal is to figure out where sales are straggling and where they are beating the current averages. This will help point us in the areas for further review to identify actions that can help increase sales and identify actions to avoid that might decrease sales. Analyses include: corporate store analysis and initiatives; territory analysis and actions; review of debit card acceptance and awareness; stronger product placement; and review of liquor store buy-in.

AGENDA ITEM 7:

<u>OMES</u>: State law requires agencies to submit a budget request for the coming years by October 1st. The Lottery's agreement with OMES allows for collection of more data to use in making an estimate for them thus they have given the Lottery until the December board meeting to submit the data, as long as it is completed early in December.

The Lottery proposed a 5-year plan to the 2017 Legislature. The plan was accepted by the actions taken in the 2017 legislative session. The legislative action granted the Lottery relief from the

existing 35% minimum mandated profit. The plan included five years of estimated lottery sales and profits that resulted in \$110 million more in profits than would have otherwise been provided to the State without the law change.

According to this new plan, the first \$50 million of Lottery-provided profit each year is appropriated on an anticipatory basis by the Legislature to Lottery beneficiaries in the traditional manner (45% higher education and career tech; 45% common education; 5% Teachers' retirement system; and 5% to the Voluntary School Consolidation Fund).

All profits in excess of that \$50 million base are appropriated on a cash basis by the Legislature for reading initiatives and Science, Technology, Engineering and Mathematics (STEM) programs. The 2019 legislature will be able to appropriate the first \$13.2 million of such collections.

Reviewing the latest collections and activity, there is no compelling reason to modify the numbers in the current 5-year plan. That means that the Lottery will provide the \$50 million estimate to OMES for FY2020 with eventual profits of \$69 million for the year. The estimate for FY'19 is \$65.6 million. The Lottery hopes that FY2019 profit numbers come in about \$3 to 5 million higher.

Mr. Orbison moved to approve the revenue estimate as outlined. Mr. Cable seconded the motion. The Chair ordered a roll call with the following results:

Roll Call Vote:	Mr. Ostrowe	Yes
	Mr. Felty	Yes
	Mr. Sherry	Yes
	Mr. Cable	Yes
	Mr. Orbison	Yes
	Mr. Charlton	Absent

THE RESULT WAS SIX VOTES IN THE AFFIRMATIVE, NONE OPPOSED, AND NONE ABSTAINED.
THE MOTION PASSED.

Mr. Blodgett

Yes

AGENDA ITEM 8:

DISCUSSION AND POSSIBLE ACTION REGARDING APPOINTMENT OF BOARD OFFICERS FOR 2019: New officers for the coming calendar year are appointed at the December Board of Trustees meeting.

Current officers are:
David Ostrowe – Board Chairman
Matt Felty – Board Vice Chairman
Jack Sherry – Board Secretary
Jim Orbison – Board Treasurer

Board by-laws allow one person to serve up to three consecutive terms in the same office. The only mandated change is that Mr. Ostrowe may not serve the next term as board chair. The new officers

for 2019 were recommended. Mr. Orbison moved to approve the board officers as outlined below. Mr. Cable seconded the motion. The Chair ordered a roll call with the following results:

Roll Call Vote:	r. Ostrowe Ye	S
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Mr. Felty Yes
Mr. Sherry Yes
Mr. Cable Yes
Mr. Orbison Yes
Mr. Charlton Absent
Mr. Blodgett Yes

THE RESULT WAS SIX VOTES IN THE AFFIRMATIVE, NONE OPPOSED, AND NONE ABSTAINED.

THE MOTION PASSED.

The 2019 officers are:

- Matt Felty Board Chairman
- Jack Sherry Board Vice-Chairman
- Jim Orbison Board Secretary
- Ted Blodgett Board Treasurer

AGENDA ITEM 9:

<u>DISCUSSION AND POSSIBLE ACTION REGARDING APPOINTMENT TO BOARD COMMITTEES AND APPOINTMENT OF BOARD COMMITTEE CHAIRS FOR 2019</u>:

Mr. Felty moved to approve the appointment of the below listed new committee members. Mr. Ostrowe seconded the motion. The Chair ordered a roll call with the following results:

Roll Call Vote:	Mr. Ostrowe	Yes
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Mr. Felty Yes
Mr. Sherry Yes
Mr. Cable Yes
Mr. Orbison Yes
Mr. Charlton Absent
Mr. Blodgett Yes

THE RESULT WAS SIX VOTES IN THE AFFIRMATIVE, NONE OPPOSED, AND NONE ABSTAINED.

THE MOTION PASSED.

2018 MEMBERS: 2019 MEMBERS:

Government and Citizens Relations Government and Citizens Relations

Committee: Committee:

Matt Felty – Chair Jim Orbison – Chair

David Ostrowe, Jack Sherry – Members David Ostrowe, Matt Felty – Members

<u>Audit and Finance Committee</u>: <u>Audit and Finance Committee</u>:

Nevyle Cable – Chair Ted Blodgett – Chair

Jim Orbison, Ted Blodgett – Members Nevyle Cable, Jack Sherry – Members

AGENDA ITEM 10:

DISCUSSION AND POSSIBLE ACTION REGARDING BOARD MEETING DATES FOR 2019:

Mr. Redburn suggested the below dates for the 2019 Regular Board Meetings. Mr. Ostrowe moved to approve the 2019 meeting dates as outlined by Mr. Redburn. Mr. Sherry seconded the motion. The Chair ordered a roll call with the following results:

Roll Call Vote:	Mr. Ostrowe	Yes
	Mr. Felty	Yes
	Mr. Sherry	Yes
	Mr. Cable	Yes
	Mr. Orbison	Yes
	Mr. Charlton	Absent
	Mr. Blodgett	Yes

THE RESULT WAS SIX VOTES IN THE AFFIRMATIVE, NONE OPPOSED, AND NONE ABSTAINED.

THE MOTION PASSED.

The 2019 Oklahoma Lottery Commission Board of Trustees meetings will be on:

- March 19, 2019
- June 25, 2019
- September 24, 2019 and
- December 3, 2019.

AGENDA ITEM 11:

ADJOURNMENT. The Board adjourned by general consent.

OFFICIAL MINUTES:

The action taken by the Oklahoma Lottery Commission on the items for consideration after motion duty made and seconded has been noted herein and made a part of these minutes. The Board caused the entire proceeding of the meeting, excepting any executive sessions, to be recorded on a digital audio recording device to be retained as a record in the office of the Board.